



Kiewit

SUBCONTRACTOR AND SUPPLIER OUTREACH EVENT

**THE CITY OF HOUSTON / HOUSTON PUBLIC WORKS
EAST WATER PURIFICATION
PLANT ENHANCEMENT PROJECT NO. 2**

MARCH 5, 2026 • 5:00 PM [CST]

AGENDA

- Welcome Remarks
- Kiewit Company Overview
- Overview: East Water Purification Plant Enhancement Projects
 - *Anticipated Subcontract/Supplier Opportunities*
- Next Steps
- Working with Kiewit
- Dismissal to Stations / Networking

MEET OUR PRESENTERS



Kelli Kelly

Economic Inclusion Lead



TJ Paul

Project Manager



Mike Rood

Estimating Manager



Britt Walter

Outreach & Engagement
Manager

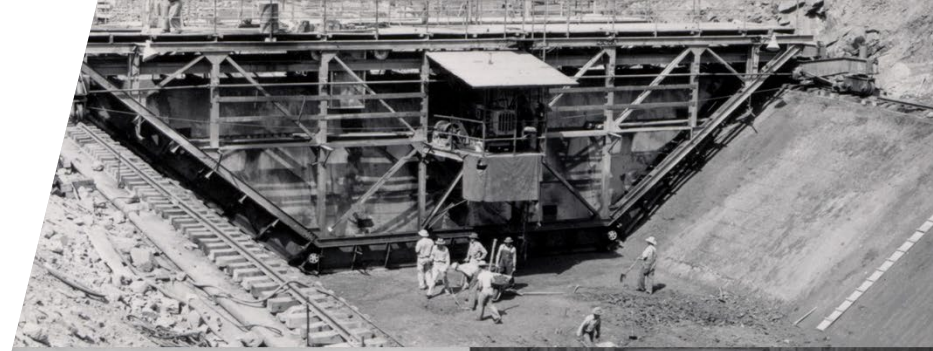
KIEWIT COMPANY OVERVIEW

- **\$16.8 BILLION EARNED REVENUE IN 2024**
- **FORTUNE 500 COMPANY FOR 20+ YEARS**
- **31,800 CRAFT AND STAFF EMPLOYEES**

ENR
Engineering News-Record
2025 Rankings

- #1 Wastewater Treatment
- #2 Water Supply
- #3 Water Treatment and Desalination
- #3 Overall Top Contractor

➤ **FOUNDED IN 1884, KIEWIT OFFERS SERVICES IN A VARIETY OF MARKETS.**



KIEWIT CORE VALUES



KIEWIT OFFICE LOCATIONS AND MARKETS



BUILDING



INDUSTRIAL



MARINES



MINING



OIL, GAS & CHEMICAL



POWER



TRANSPORTATION



WATER / WASTEWATER



KIEWIT IN TEXAS



Kiewit has been a Texas Contractor for 50+ Years

Projects include:

- 8 Previous Projects at the East Water Purification Plant
- Sherman WWTP Expansion
- IH 820 Southeast Connector (Fort Worth)
- Houston Metro
- DART Orange Line
- 277K Levee Raise
- DFW Connector
- I-30 Tom Landry Freeway Reconstruction
- Repairs at Southeast Wastewater Treatment Plant

**TEXAS
CONTRACTOR
50+ YEARS**

\$25B+

**IN THE CONTRACTS IN
LAST 10 YEARS**

200+ MUNICIPALITIES

6,000 PEOPLE

4200 CRAFT 

1800 STAFF 

**PARTICIPATION IN
MULTIPLE
MARKETS**



EAST WATER PURIFICATION PLANT ENHANCEMENT PROJECTS

SUBCONTRACTOR/SUPPLIER OUTREACH

EAST WATER PURIFICATION PLANT (EWPP) ENHANCEMENT PROJECTS



The City of Houston's East Water Purification Plant Enhancement (EWPP) Projects will modernize and expand the city's primary drinking water treatment facility, strengthening long-term water supply capacity, improving system resilience, and ensuring reliable drinking water for Houston residents.

Kiewit was recently selected by the City of Houston to provide Construction Manager at Risk Services (CMAR) for Project No. 1. Project No. 2 has not yet been awarded.

- **Project No. 1** includes the delivery of a new water treatment plant at the existing EWPP, increasing finished water capacity by 360 MGD.
- **Project No. 2** includes supporting infrastructure such as solids handling and dewatering, tunneled conveyance pipelines, pump station upgrades, ground storage tank improvements, electrical supply and distribution systems, and a new operations and maintenance facility to integrate and support expanded plant operations.

PROJECT OBJECTIVES

The City's objectives for the projects include:

- **Quality:** Reliable facilities and equipment to meet finished water production requirements
- **Cost:** Cost-effective design and construction
- **Schedule:** Early/on time project delivery
- **Operations and Maintenance:** Optimize operations and maintenance; minimize construction impacts on existing facilities
- **Public:** Safe and effective Project that minimizes nuisance impacts to the public
- **Risk:** Optimal balance of risk allocation between the City and the CMAR
- **Safety:** Effective safety program incorporating industry best practices
- **Collaboration:** Collaboration that fosters cost, schedule, and risk clarity, and quality



UNDERSTANDING CONSTRUCTION MANAGER AT RISK



One contract with 2 phases:

Phase 1 (Pre-construction):

Project Development, Constructability Reviews, and Development of Guaranteed Maximum Price (GMP)



Phase 2 (Construction):

Construction Management, Construction Work, Commissioning, Start-up, and Testing the Project within the GM



Heavily Qualification-based Evaluation



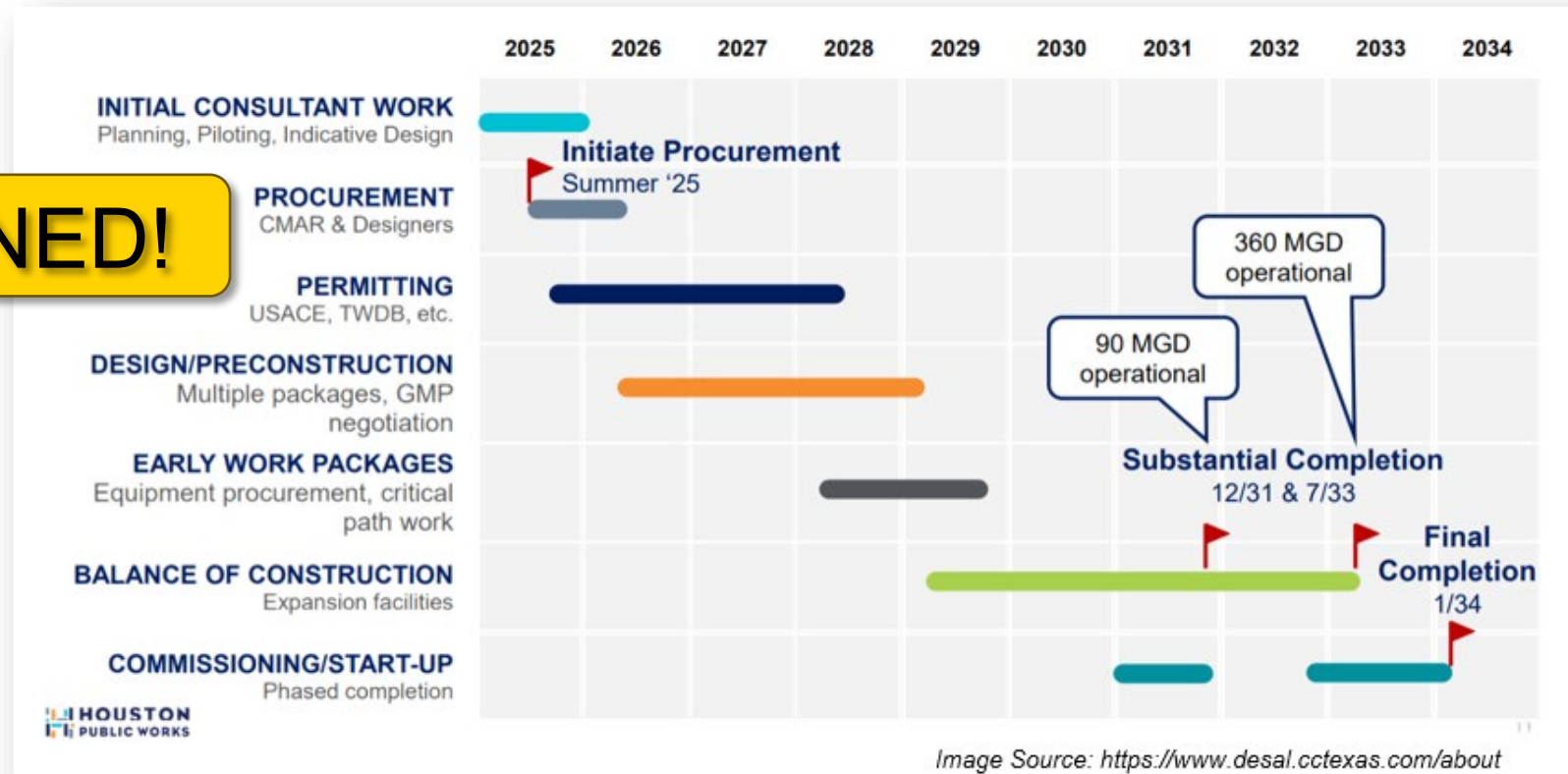
Best Value Selection - Technical proposal more important than price

EWPP ENHANCEMENT PROJECT NO. 1 UPDATE

Kiewit was recently selected by the City of Houston to provide Construction Manager at Risk Services (CMAR) for Project No. 1.

- Contract negotiations are currently underway
- Currently in planning/design phase

STAY TUNED!





EAST WATER PURIFICATION PLANT ENHANCEMENT PROJECT NO. 2

PROJECT OVERVIEW

SUBCONTRACTOR/SUPPLIER OUTREACH

PROJECT DESCRIPTION: EAST WATER PURIFICATION PLANT (EWPP) ENHANCEMENT PROJECT NO. 2



The City of Houston Public Works (City) is seeking Proposers to provide Construction Manager-At-Risk (CMAR) services for the construction of facilities to support a new Plant 4 that will expand finished water production at the existing East Water Purification Plant (EWPP) by 360 million gallons per day.

The project, designated Project 2, will be constructed at 2300 Federal Road, Houston Texas 77015.



Image Source: <https://www.desal.cctexas.com/about>

PROCUREMENT DETAILS: EWPP ENHANCEMENT PROJECT NO. 2

Project Procurement Details	
Project Owner:	City of Houston / Houston Public Works
Est. Project Value:	\$1.35B
Delivery Model:	Construction Manager at Risk
Procurement Process:	One-Step; Best-Value Selection
Capabilities/Rates Due to Kiewit:	March 20, 2026
RFP Due to the City of Houston:	March 26, 2026
Notice of Intent to Award:	May 2026
Contract Start Date:	July 2026
Targeted Project Completion:	January 2034

PRELIMINARY PROJECT SCHEDULE: EWPP ENHANCEMENT PROJECT NO. 2

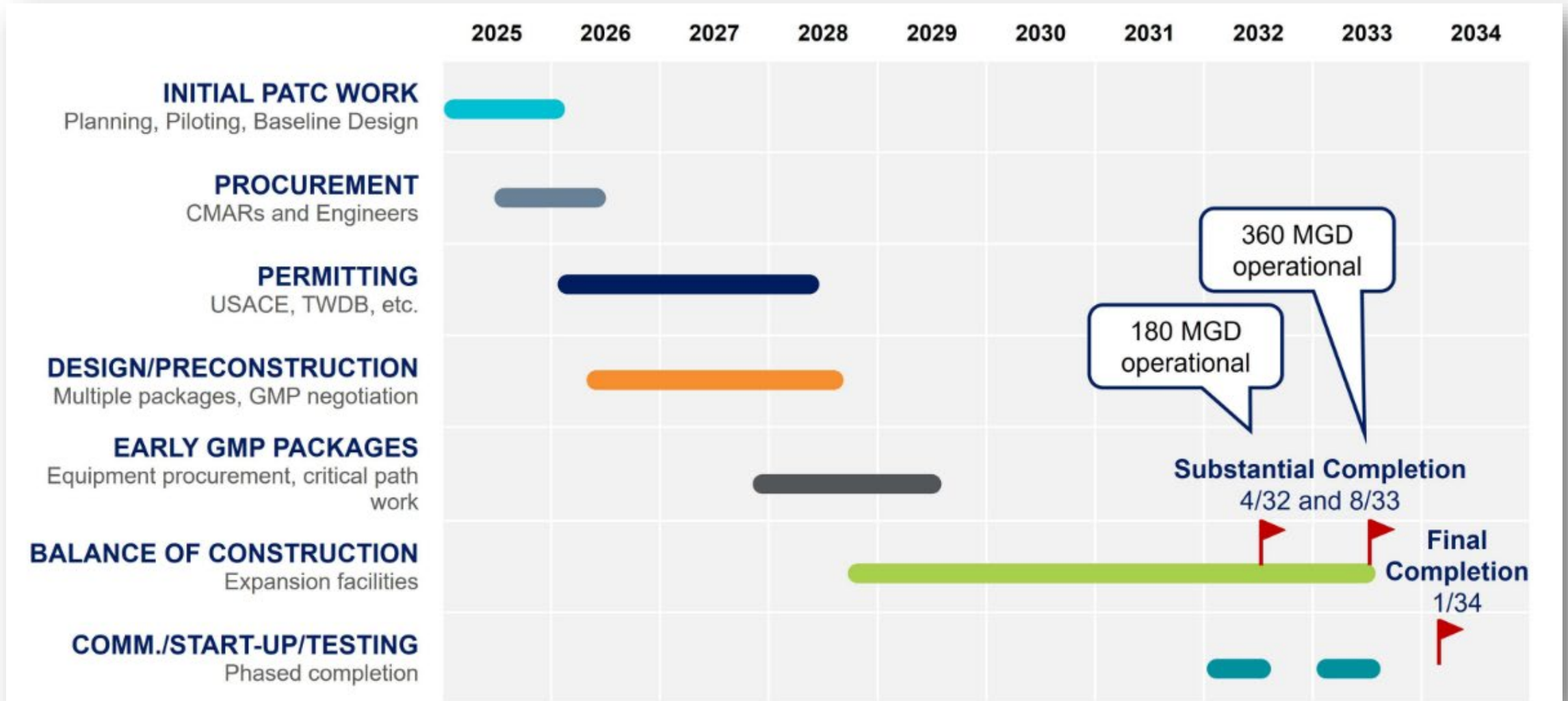


Image Credit: <https://www.beaconbid.com/solicitations/city-of-houston/b16c6948-defb-46cc-8523-e25eabf7f6df/east-water-purification-plant-ewpp-enhancement-project-professional-engineering-services>

EAST WATER PURIFICATION PLANT (EWPP) ENHANCEMENT PROJECTS

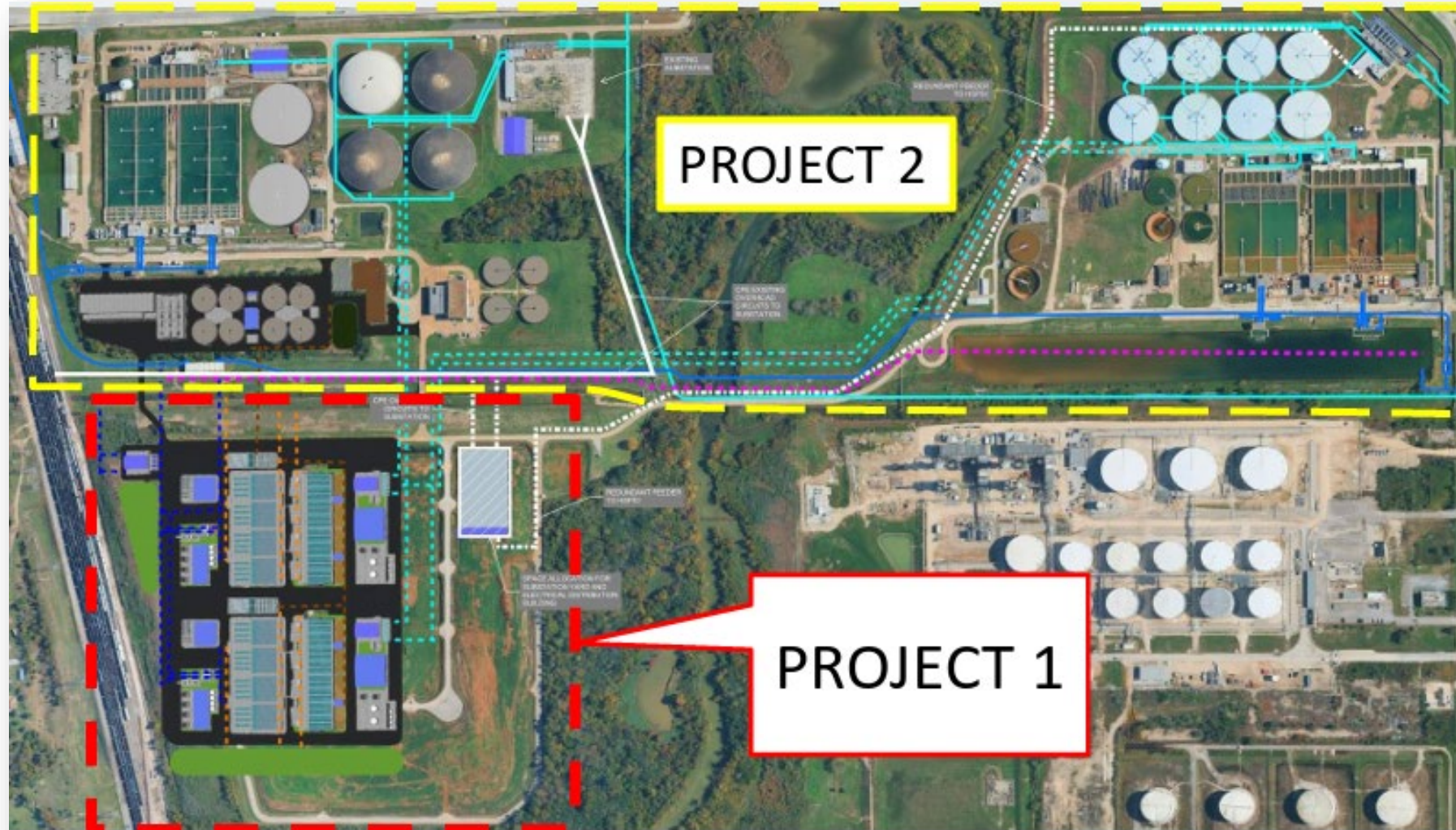


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PROJECT NO. 2 SCOPE COMPONENTS

The Project scope generally includes, but will not be limited to:

- Eight gravity sludge thickeners and associated pumping facilities, plus rehabilitation of four existing gravity sludge thickeners and associated facilities
- One thickened sludge equalization facility
- One centrifuge dewatering facility
- One liquids residuals clarification facility
- High Service Pump Station Expansion/Upgrades
- Ground Storage Tank improvements
- Raw water transmission main, including tunnel under Hunting Bayou
- Finished water transmission mains, including tunnels under Hunting Bayou
- Electrical supply and distribution facilities
- Chemical storage and feed systems
- SCADA and instrumentation/controls systems
- Civil facilities, including roads, sidewalks, stormwater facilities, and grading
- Rehabilitation of existing Plant 3 facilities and sludge lagoon facilities
- A new Operations and Maintenance Facility

Kiewit is committed to meeting or exceeding the participation goals established for the project.

For participation to count toward the established goals, firms must be certified as a Minority, Woman, or Small Business Enterprise (MWSBE) by the City of Houston's Office of Business Opportunity (OBO).

For more information about the City of Houston certification process and requirements, visit:
https://www.houstontx.gov/obo/certification_overview.html

**The MWSBE goal for construction will be established at the time the GMP Amendment(s) for the Project is/are developed.*

PROJECT NO. 2 - ANTICIPATED CONTRACT OPPORTUNITIES*



Opportunities may include (but are not limited to):

Phase 1 Preconstruction:

- Document Control
- Environmental
- Geotechnical
- Microtunnel Consultant
- M/W/SBE Consultant
- Permitting
- Scheduling
- Underground Utility Investigation

Phase 2 Construction:

- Above Ground Pipe
- Administration Building
- Earthwork
- Electrical & Controls
- Foundations
- Mechanical Equipment
- Microtunneling
- Misc. Metals
- Reinforcing Steel
- Structure Concrete
- Underground Pipe

**Opportunities contingent upon contract award to Kiewit.*

FUTURE PHASE 2 [CONSTRUCTION] OPPORTUNITIES*

Additional contract opportunities may include (but are not limited to):

- Aggregate Supply
- Aerial Photos
- Asphalt Paving
- Building Finishes
- Building Roofing
- Chemical Toilets
- Civil Site Work
- Concrete Placement & Finishing
- Concrete Pumping
- Concrete Supply
- Electrical
- Environmental Controls – Temporary
- Foundation Support Systems
- Geotechnical Drilling/Borings
- Grading
- Job Office Janitorial Services
- Landscaping
- Masonry Construction
- MOT – Traffic Control
- Painting & Coatings
- Pipe & Valve Supply
- Pipeline Related
- Plumbing
- Rebar Install
- Rebar Supply
- Stormwater facilities
- Trucking
- Utility Line Installation
- Utility Locating & Relocating

**Opportunities contingent upon contract award to Kiewit.*





WORKING WITH KIEWIT

SUBCONTRACTOR/SUPPLIER OUTREACH

BEST VALUE SELECTION CRITERIA/ CONSIDERATIONS

We evaluate companies on different criteria based on specific project requirements. This may include, but is not limited to:

- **Demonstrated experience** performing similar scope of work
- Firm **capacity to perform work** as specified in RFP
- Ability to provide the **number of qualified personnel, materials, tools, and equipment to complete the required work** on time
- Possession of the **requisite licenses** to perform the required work
- **Safety** record
- Consideration of the **participation goal(s)** for the Project
- Ability to **commence construction consistent with schedule** requirements provided in solicitation
- Bid **Price** (by comparing schedule of values)



Other Possible Considerations:

- ✓ Proven quality record
- ✓ Certifications
- ✓ Insurance and bonding capability
- ✓ On-time performance
- ✓ Years in business
- ✓ Reputation
- ✓ Past performance with Kiewit or our team members
- ✓ Value-added products and services

SAFETY REQUIREMENTS

We take seriously our responsibility to keep each other and the public safe on our jobs. Our commitment to safety is demonstrated by:

- Craft and staff collaboration to lead safety efforts on our projects.
- Site-specific orientations and trainings to prepare all team members for the work.
- Hazard analysis requirement before any operation can begin and safety meeting with foremen and crews at start of each shift.
- Project safety inspection tours and assessments to identify areas for improvement and best practices.



NONDISCRIMINATION

Rooted by our corporate core values, Kiewit is committed to inclusive employment and business practices that reflect respect and accountability.

- Respectful behavior extends to everyone in the company, as well as prospective employees, subcontractors, vendors and clients.
- We believe in an inclusive environment and community.



➤ **KIEWIT HAS ZERO TOLERANCE FOR DISCRIMINATION OR HARASSMENT.**



NEXT STEPS

SUBCONTRACTOR/SUPPLIER OUTREACH

REQUEST FOR QUALIFICATIONS FOR PHASE 1 OPPORTUNITIES



As we prepare our response to the City, Kiewit is requesting qualifications to support in the development of the guaranteed maximum price.

Submit your qualifications by **March 20, 2026:**

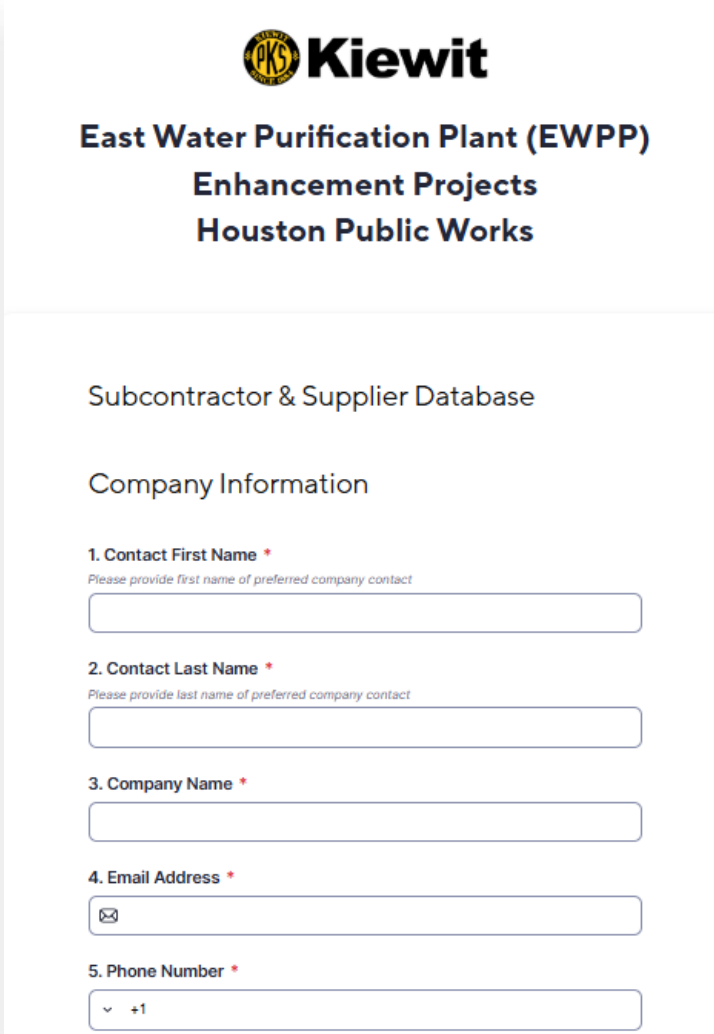
- 1. Access the Qualifications Submittal Form at:** bit.ly/Kiewit-EWPPQualifications on a computer (not a mobile device) and plan for approximately 20-30 minutes to complete.
- 2. Prior to starting the Qualifications Submittal Form, please have the following electronic documents on hand:**
MWSBE certification documents (if applicable), resumes of key personnel proposed, company brochure/capabilities statement, etc. (Optional)
- 3. Complete the following sections:**
 - Firm Information section to provide general information about your company
 - Qualifications and Relevant Experience
 - Experience and Availability of Proposed Staff
 - Project Experience

Questions? Email: HEWPP.Procurement@kiewit.com

INTERESTED IN FUTURE OPPORTUNITIES? JOIN OUR DATABASE!

Complete our **Subcontractor Questionnaire** to join our mailing list and help us understand your capabilities and bidding interests.

After completing our Subcontractor Questionnaire, you will be added to our database.

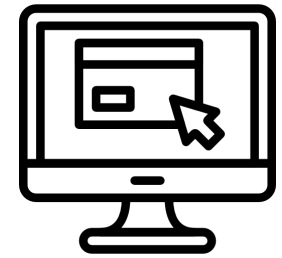


The screenshot shows a registration form for Kiewit. At the top is the Kiewit logo, which includes a circular emblem with 'PKS' and the word 'Kiewit' next to it. Below the logo, the text reads 'East Water Purification Plant (EWPP)', 'Enhancement Projects', and 'Houston Public Works'. The main title of the form is 'Subcontractor & Supplier Database'. Underneath, the section is titled 'Company Information'. There are five numbered fields, each with a red asterisk indicating it is required:

- 1. Contact First Name *
Please provide first name of preferred company contact
- 2. Contact Last Name *
Please provide last name of preferred company contact
- 3. Company Name *
- 4. Email Address *
- 5. Phone Number *

SOLICITATION COMMUNICATIONS

- Notification to firms with targeted NAICS codes in certified database
- Bid invitations and communications issued via BuildingConnected
- Direct email to project mailing list & scope specific bidders list
- Notification to community organizations
- Announcement on website





RESOURCES AND ASSISTANCE

SUBCONTRACTOR/SUPPLIER OUTREACH

RESOURCES AND ASSISTANCE



HOMEABOUT KIEWITABOUT THE PROJECTANTICIPATED OPPORTUNITIESJOIN OUR DATABASERESOURCES & ASSISTANCEEVENTSOUR COMMITMENT

EAST WATER PURIFICATION PLANT ENHANCEMENT PROJECTS

THE CITY OF HOUSTON / HOUSTON PUBLIC WORKS

Kiewit is supporting the City of Houston (Houston Public Works) in expanding and modernizing the aging East Water Purification Plant (EWPP) to strengthen long-term water supply capacity, improve system resilience, and ensure reliable drinking water for the city.

Recently selected for Project 1, which will deliver liquids treatment for a new 360-MGD finished water treatment facility—**Kiewit is now assembling a team to respond to the City's Request for Proposals for Construction Manager at Risk (CMAR) services for the EWPP Enhancement Project No. 2.**

LEARN MORE ABOUT ANTICIPATED OPPORTUNITIES

ACCOUNTING
ALTERNATIVE DELIVERY
BACK TO BASICS
BONDING
BUSINESS DEVELOPMENT
CONTRACTS
EMERGING TECHNOLOGY
ESTIMATING
HR BEST PRACTICES
INSURANCE
OCIP
PREVAILING WAGE
PROJECT LABOR AGREEMENTS
QUALITY
RISK MANAGEMENT
SAFETY
TEAMING

EAST WATER PURIFICATION PLANT ENHANCEMENT PROJECTS

THE CITY OF HOUSTON / HOUSTON PUBLIC WORKS

ARE YOU BID READY?

Scan the QR code above to visit our Virtual Technical Assistance Hub and to access links to the organizations and resources listed below.

ASSISTANCE

To register for an OBO Pre-Certification Workshop, visit: [http://www.kiewit.com/procurement/procurement_process.html](#)

- Greater Houston Black Chamber of Commerce
- Greater Houston Chamber of Commerce
- Greater Houston Hispanic Chamber of Commerce
- Greater Houston LGBTQ+ Chamber of Commerce
- Greater Houston South Asian Chamber of Commerce
- Greater Houston Women's Chamber of Commerce
- Harris County Dept. of Economic Equity & Opportunity (DEEO)
- Houston Area Urban League (HAUL)
- Houston Contractors Association
- Houston Minority Business Development Agency
- Houston Minority Supplier Development Council (HMSDC)
- Houston Public Works - Office of Business Opportunity (OBO)

- NAACP Houston
- National Association of Minority Contractors (NAMC) Houston
- Regional Black Contractors Association
- Regional Hispanic Contractors Association
- Service Corps of Retired Executives (SCORE) of Houston
- Subcontractors USA
- Texas Women in Business - Bay Area Houston
- Tri-County Regional Black Chamber of Commerce
- University of Houston Apex Accelerator (APEX)
- University of Houston Small Business Development Center (HSBDC)
- WBEA - Women's Business Center
- WTS - Houston Chapter

DOWNLOAD ALL RESOURCES

It is committed to meeting or exceeding the MWSBE goals established for the project. We will maximize opportunities through: dividing work into economically feasible packages to ensure meaningful participation; providing timely notification of opportunities through various outreach methods; and partnering with industry and community assistance agencies to provide support and resources to firms seeking assistance.

Kiewit is an Equal Opportunity Employer.

WE'RE BUILDING MORE THAN INFRASTRUCTURE

Kiewit maximizes opportunities through:

- Dividing work into economically feasible packages for meaningful participation
- Actively seeking out local and small businesses that bring value to our projects
- Building upon subcontractor relationships to foster long-term partnerships
- Fostering development and growth of existing and potential business partners
- Partnering with community and industry organizations focused on supporting local, small and underrepresented businesses

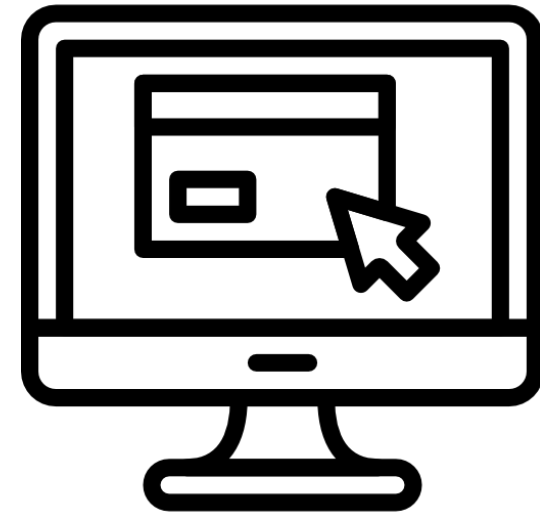


PARTNERSHIP • OPPORTUNITY • GROWTH

GET CONNECTED. STAY CONNECTED.



HEWPP.Procurement@kiewit.com



Visit our Subcontractor Portal at:
[Lead.me/Kiewit-HoustonEWPP](https://lead.me/Kiewit-HoustonEWPP)



STATIONS AND NETWORKING

SUBCONTRACTOR/SUPPLIER OUTREACH

STATIONS

- Project Management Team
- Preconstruction/Professional Services
- Construction
- Materials/Supply
- Information/Resources



THANK YOU FOR JOINING US!

SUBCONTRACTOR/SUPPLIER OUTREACH