

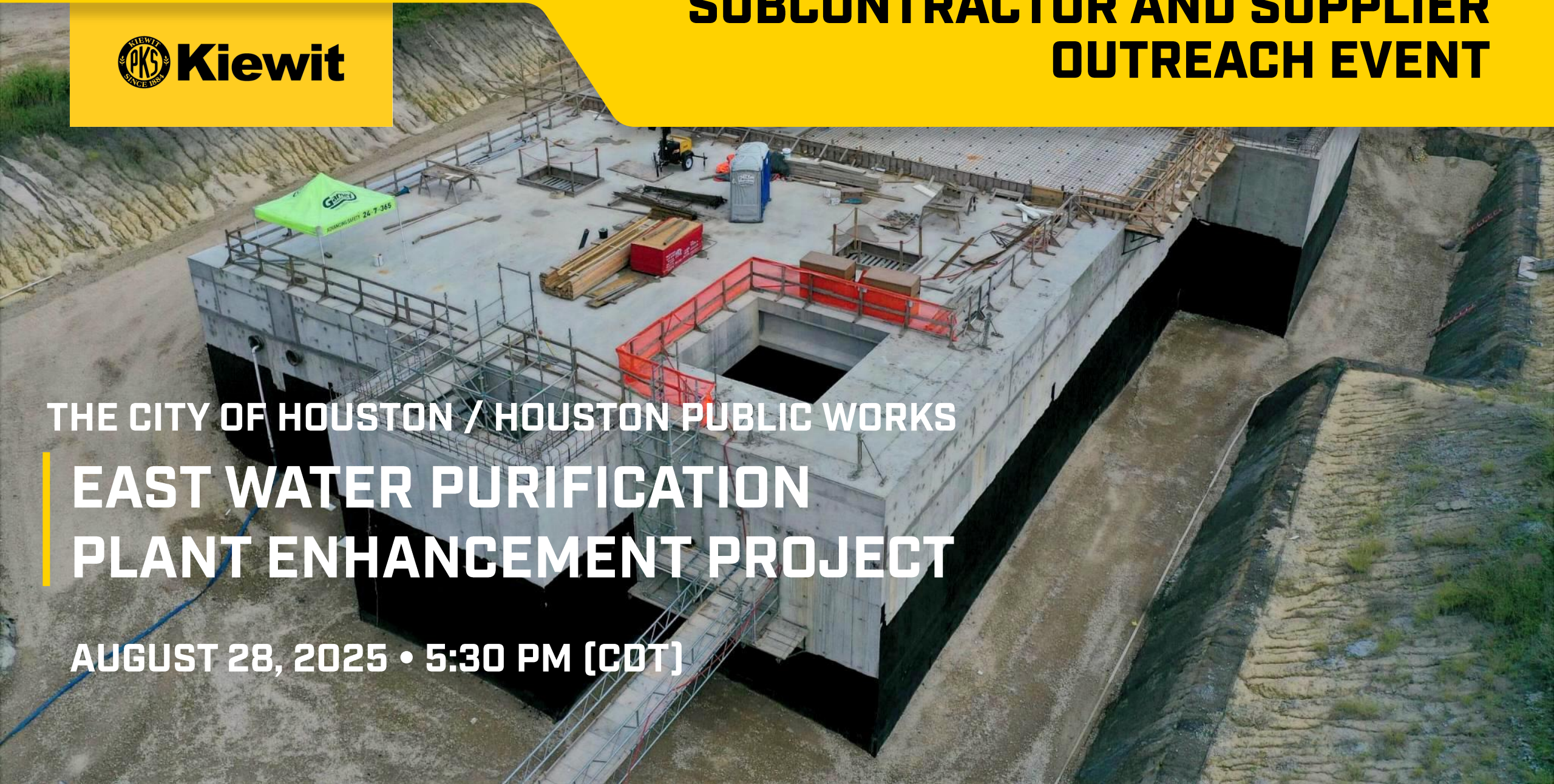


Kiewit

SUBCONTRACTOR AND SUPPLIER OUTREACH EVENT

**THE CITY OF HOUSTON / HOUSTON PUBLIC WORKS
EAST WATER PURIFICATION
PLANT ENHANCEMENT PROJECT**

AUGUST 28, 2025 • 5:30 PM (CDT)



A photograph showing three construction workers in silhouette, wearing hard hats and safety vests, standing on a construction site. They are looking towards a large electrical transmission tower against a dramatic sunset sky with orange and yellow clouds. The workers are positioned in the lower-left foreground, with the tower and power lines extending into the background.

AGENDA

- Welcome Remarks
- Kiewit Company Overview
- Project Overview: East Water Purification Plant Enhancement Project
 - *Anticipated Subcontract/Supplier Opportunities*
- Next Steps
- Working with Kiewit
- Dismissal to Stations / Networking

MEET OUR PRESENTERS



Kelli Kelly

Economic Inclusion Lead



TJ Paul

Project Manager



Mike Rood

Estimating Manager



Britt Walter

Outreach & Engagement
Manager

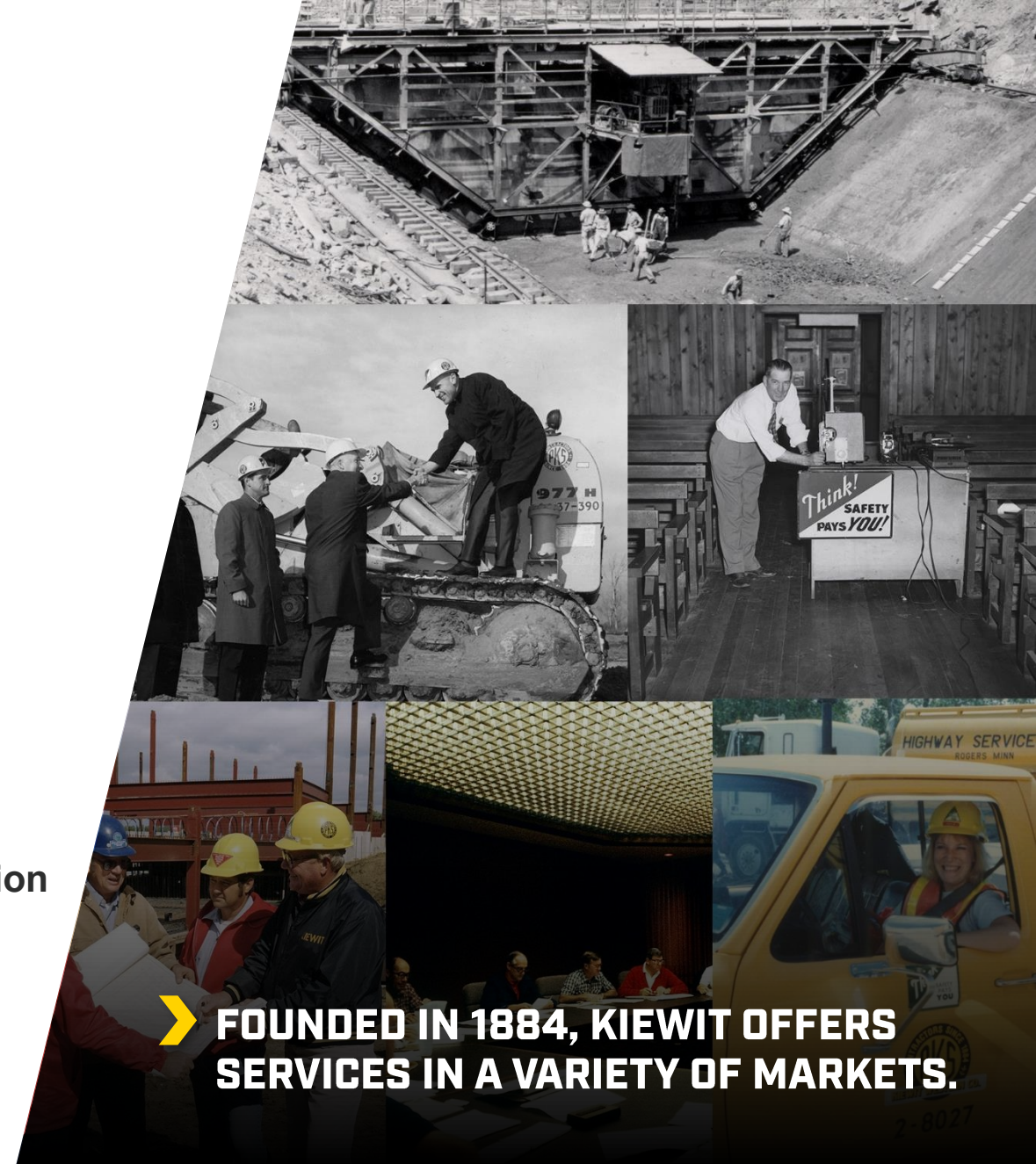
KIEWIT COMPANY OVERVIEW

- **\$16.8 BILLION EARNED REVENUE IN 2024**
- **FORTUNE 500 COMPANY FOR 20+ YEARS**
- **31,800 CRAFT AND STAFF EMPLOYEES**

ENR
Engineering News-Record
2024 Rankings

- #1 Wastewater Treatment
- #2 Water Supply
- #3 Water Treatment and Desalination
- #3 Overall Top Contractor

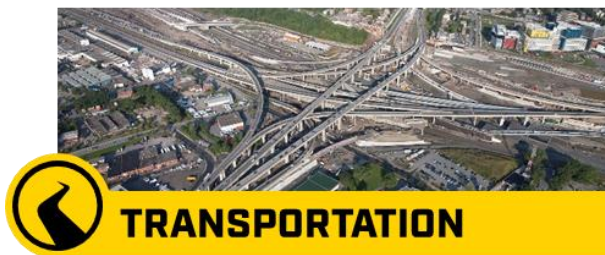
➤ **FOUNDED IN 1884, KIEWIT OFFERS SERVICES IN A VARIETY OF MARKETS.**



KIEWIT CORE VALUES



KIEWIT OFFICE LOCATIONS AND MARKETS



KIEWIT IN TEXAS



Kiewit has been a Texas Contractor for 50+ Years

Projects include:

- 8 Previous Projects at the East Water Purification Plant
- Sherman WWTP Expansion
- IH 820 Southeast Connector (Fort Worth)
- Houston Metro
- DART Orange Line
- 277K Levee Raise
- DFW Connector
- I-30 Tom Landry Freeway Reconstruction
- Repairs at Southeast Wastewater Treatment Plant

**TEXAS
CONTRACTOR
50+ YEARS**

\$25B+
**IN CONTRACTS IN
THE LAST 10 YEARS**

200+ MUNICIPALITIES
6,000 PEOPLE

4200 CRAFT 
1800 STAFF 

**PARTICIPATION IN
MULTIPLE
MARKETS**



EAST WATER PURIFICATION PLANT ENHANCEMENT PROJECT

PROJECT OVERVIEW

**SUBCONTRACTOR/ SUPPLIER
OUTREACH**

PROCUREMENT DETAILS: EAST WATER PURIFICATION PLANT, PROJECT 1



Project Procurement Details	
Project Owner:	City of Houston / Houston Public Works
Est. Project Value:	\$2.2B
Delivery Model:	Construction Manager at Risk
Procurement Process:	One-Step; Best-Value Selection
Capabilities/Rates Due to Kiewit:	September 5, 2025
RFP Due to the City of Houston:	September 25, 2025
Notice of Intent to Award:	November 2025
Contract Start Date:	January 2026
Targeted Project Completion:	January 2034

PROJECT OBJECTIVES

The City's objectives for Project 1 include:

- **Quality:** Treatment facilities and equipment that will reliably produce the required quantities of finished water
- **Cost:** Cost-effective design and construction
- **Schedule:** Deliver the Project as early as possible and no later than the targeted completion dates
- **Operations and Maintenance:** Optimize operating and maintenance requirements; during construction, minimize impacts to operations and maintenance of the existing facilities
- **Public:** Provide a safe and effective Project that minimizes nuisance impacts to the public
- **Risk:** Achieve an optimal balance of risk allocation between the City and the CMAR
- **Safety:** Implement an effective safety program incorporating industry best practices
- **Collaboration:** Foster collaboration between the City, CMAR, and engineering teams that fosters cost, schedule, and risk clarity, and quality



UNDERSTANDING CONSTRUCTION MANAGER AT RISK

- One contract with 2 phases:
 - 1) Phase 1 (Pre-construction): Project Development, Constructability Reviews, Development of Guaranteed Maximum Price (GMP)
 - 2) Phase 2 (Construction): Construction Management, Construction Work, Commissioning, Start-up, and Testing the Project within the GMP
- Heavily qualification-based evaluation
- Best Value - Technical proposal more important than price

PROJECT SCHEDULE

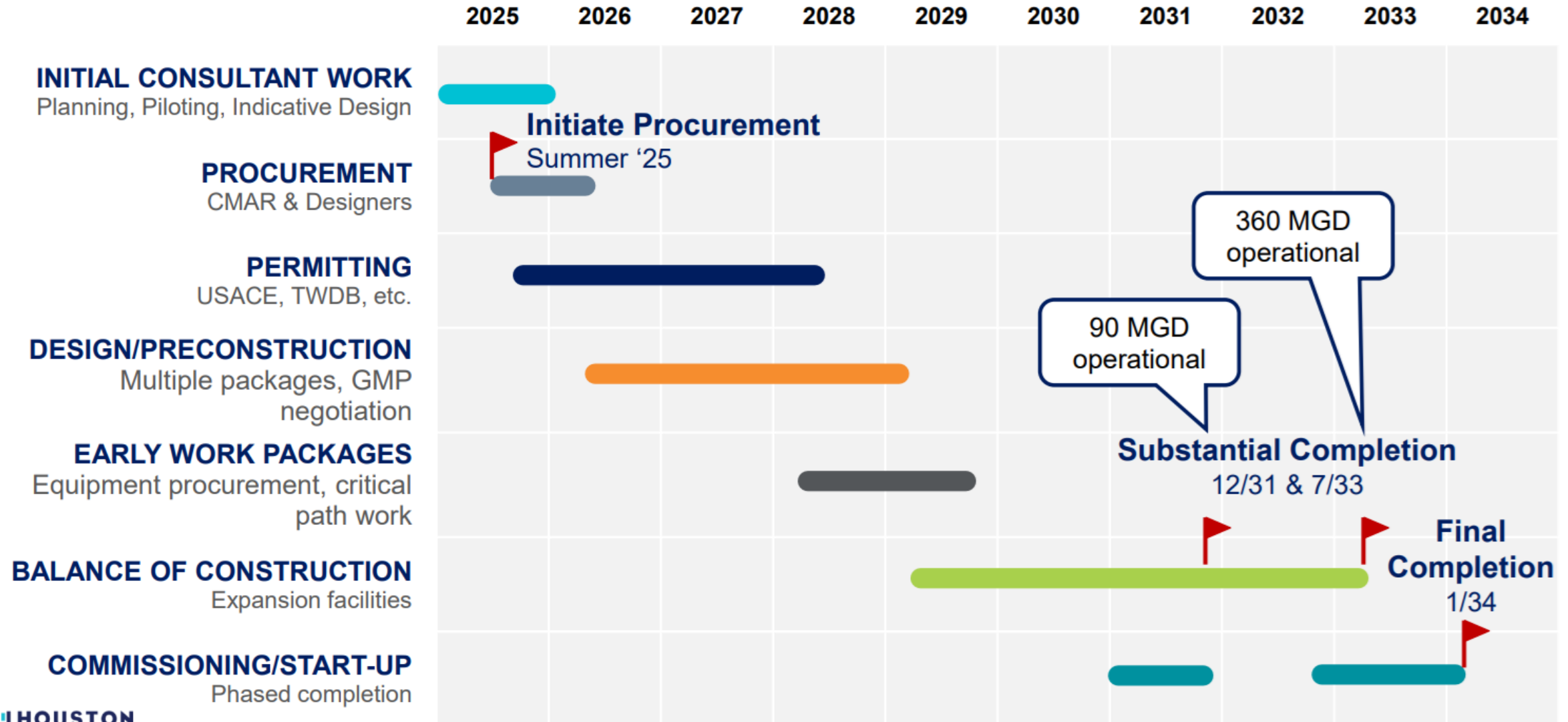


Image Credit: <https://www.houstontx.gov/council/committees/servedelivery/20250414/ewpp.pdf>

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PROJECT DESCRIPTION: EAST WATER PURIFICATION PLANT (EWPP) ENHANCEMENT PROJECT (PROJECT 1)



The City of Houston Public Works (City) is seeking Proposers to provide Construction Manager-At-Risk (CMAR) services for the construction of a new Plant 4 that will expand finished water production at the existing East Water Purification Plant (EWPP) by 360 million gallons per day.

The project, designated Project 1, will be constructed at 2300 Federal Road, Houston Texas 77015.

Houston Public Works aims to minimize ongoing operations of the 3 existing plants, develop new processes to improve treatment performance, improve reliability and resiliency, and extend the service life of EWPP by decades.



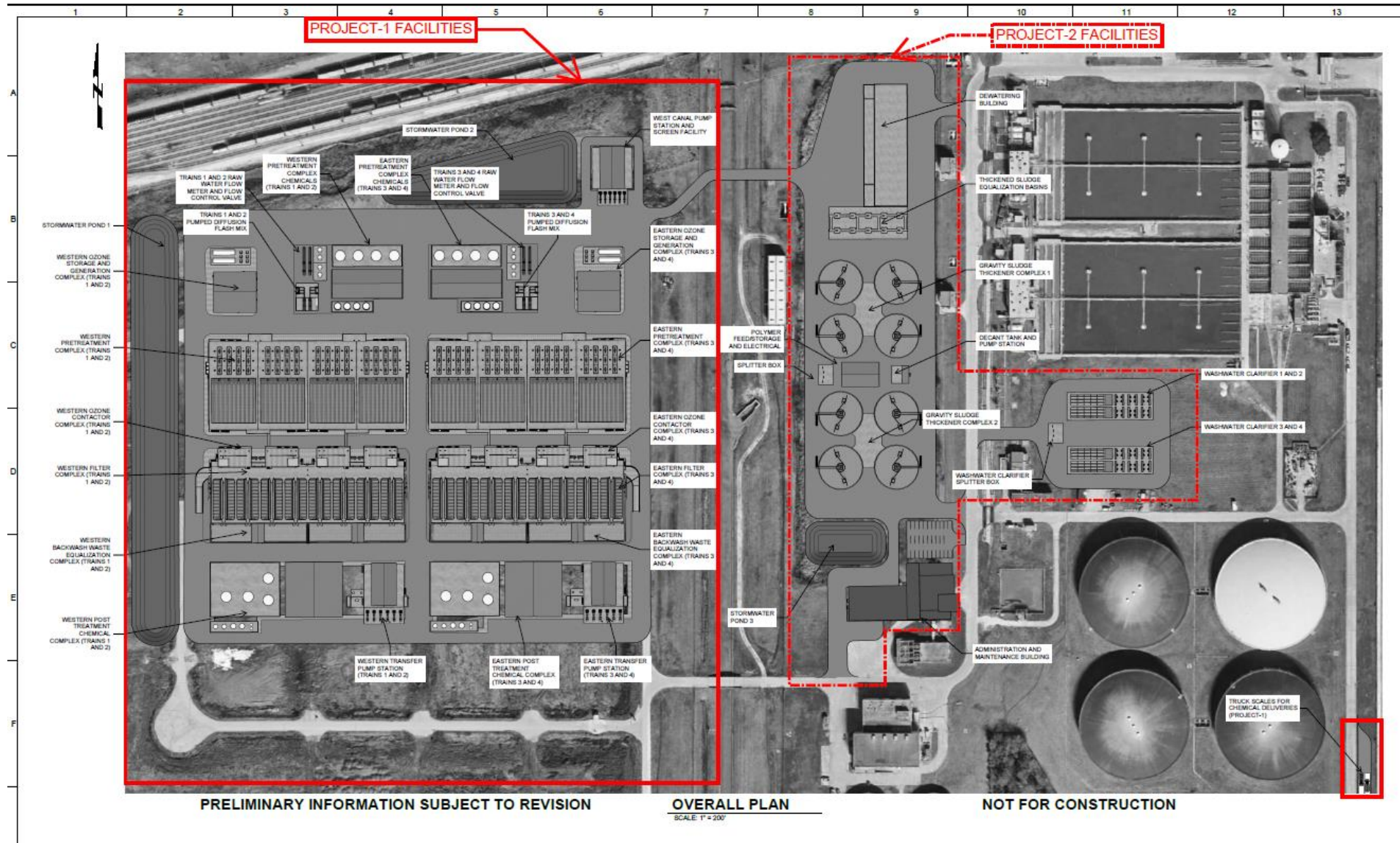
Image Source: <https://www.desal.cctexas.com/about>

PROJECT SCOPE COMPONENTS

The Project generally includes, but will not be limited to:

- One West Canal Pump Station and Screen Facility
- Four (4) treatment trains, each capable of producing 90 mgd of finished water and including coagulation, flocculation, sedimentation, ozone, filters, and backwash waste equalization facilities
- Two (2) transfer pump stations
- Pretreatment complex chemical facilities
- Post Treatment complex chemical facilities
- LOX storage and ozone generation facilities
- Yard piping and conveyance components
- Electrical distribution facilities
- SCADA and instrumentation/controls systems
- Civil facilities, including roads, sidewalks, stormwater facilities, and grading
- Structural foundation support systems

PRELIMINARY PROJECT LAYOUT



MWSBE PARTICIPATION GOAL



Kiewit is committed to meeting or exceeding the participation goals established for this project.

The City has established a 10% Minority, Women and Small Business Enterprise (MWSBE) Goal for the pre-construction phase of the Project.*

For participation to count toward the established goals, firms must be certified as a Minority, Woman, or Small Business Enterprise (MWSBE) by the City of Houston's Office of Business Opportunity (OBO).

For more information about the City of Houston certification process and requirements, visit:
https://www.houstontx.gov/obo/certification_overview.html

**The MWSBE goal for construction will be established at the time the GMP Amendment(s) for the Project is/are developed.*

ANTICIPATED PHASE 1 (PRECONSTRUCTION) OPPORTUNITIES *



Immediate contract opportunities include (but are not limited to):

Phase 1 Services:

- Document Control
- Environmental
- Utility Investigation
- M/W/SBE Consultant
- Scheduling
- Estimating for Phase 2

Phase 2 Services:

- Earthwork
- Ground improvement / deep foundations
- Yard Piping
- Structural Concrete
- Mechanical piping & equipment
- Electrical, Instrumentation and Controls
- General Contracting

**Opportunities contingent upon contract award to Kiewit.*

ANTICIPATED PHASE 2 (CONSTRUCTION) OPPORTUNITIES *



Future contract opportunities include (but are not limited to):

- Aggregate Supply
- Aerial Photos
- Asphalt Paving
- Building Finishes
- Building Roofing
- Chemical Toilets
- Civil Site Work
- Concrete Placement & Finishing
- Concrete Pumping
- Concrete Supply
- Electrical
- Environmental Controls – Temporary
- Foundation Support Systems
- Geotechnical Drilling/Borings
- Grading
- Job Office Janitorial Services
- Landscaping
- Masonry Construction
- MOT – Traffic Control
- Painting & Coatings
- Pipe & Valve Supply
- Pipeline Related
- Plumbing
- Rebar Install
- Rebar Supply
- Stormwater facilities
- Trucking
- Utility Line Installation
- Utility Locating & Relocating

**Opportunities contingent upon contract award to Kiewit.*



NEXT STEPS

**SUBCONTRACTOR/ SUPPLIER
OUTREACH**

REQUEST FOR CAPABILITIES AND PROPOSED HOURLY RATES FOR IMMEDIATE PHASE 1 OPPORTUNITIES



As we prepare our response to the City, Kiewit is requesting capability statements and proposed hourly staff rates to support in the development of the guaranteed maximum price.

Submit your capabilities and proposed rates **by September 5, 2025:**

1. **Request access to the Project BuildingConnected site:** Email the Project team at: HEWPP.Procurement@kiewit.com to request access.
2. **Sign-up for an account in [BuildingConnected](#)** (if you don't have an existing account).
Once Kiewit has received your email requesting access, you will receive an invitation from BuildingConnected to access project details.
3. **TELL US ABOUT YOUR COMPANY!** Complete our [Subcontractor Questionnaire](#) to provide information about your company's capabilities and experience.

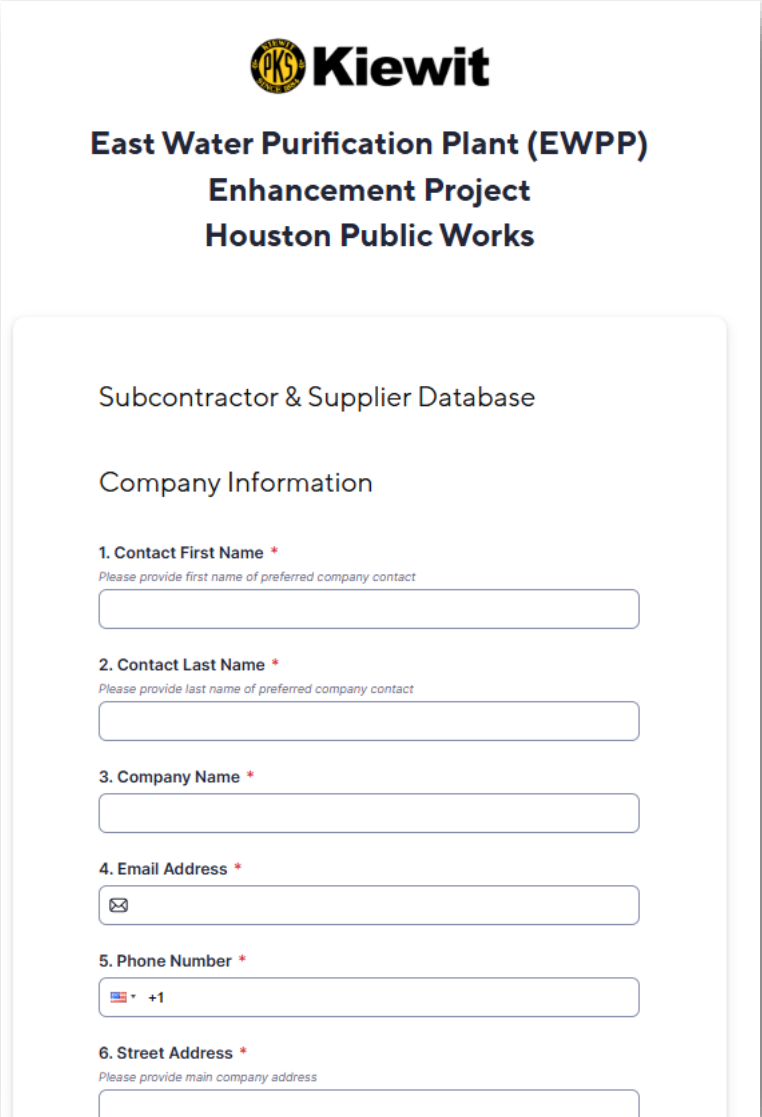
Stay tuned for notifications via email and BuildingConnected as future bid packages become available. Kiewit utilizes BuildingConnected for vendor communications regarding plans/specs/addenda distribution.

Questions? Email: HEWPP.Procurement@kiewit.com

INTERESTED IN FUTURE OPPORTUNITIES? JOIN OUR DATABASE

Complete our **Subcontractor Questionnaire** to join our mailing list and help us understand your capabilities and bidding interests.

After completing our Subcontractor Questionnaire, you will be added to our database.



The image shows a screenshot of a web form titled "Subcontractor & Supplier Database" for the "East Water Purification Plant (EWPP) Enhancement Project" by "Houston Public Works". The form is branded with the Kiewit logo. It contains six numbered fields for registration:

- 1. Contact First Name ***
Please provide first name of preferred company contact
- 2. Contact Last Name ***
Please provide last name of preferred company contact
- 3. Company Name ***
- 4. Email Address ***
- 5. Phone Number ***
- 6. Street Address ***
Please provide main company address

SOLICITATION COMMUNICATIONS

- Notification to firms with targeted NAICS codes in certified database
- Bid invitations and communications issued via BuildingConnected
- Direct email to project mailing list & scope specific bidders list
- Notification to community organizations
- Announcement on website





WORKING WITH KIEWIT

**SUBCONTRACTOR/ SUPPLIER
OUTREACH**

BEST VALUE SELECTION CRITERIA/ CONSIDERATIONS

We evaluate companies on different criteria based on specific project requirements. This may include, but is not limited to:

- **Demonstrated experience** performing similar scope of work
- Firm **capacity to perform work** as specified in RFP
- Ability to provide the **number of qualified personnel, materials, tools, and equipment to complete the required work** on time
- Possession of the **requisite licenses** to perform the required work
- **Safety** record
- Consideration of the **participation goal(s)** for the Project
- Ability to **commence construction consistent with schedule** requirements provided in solicitation
- Bid **Price** (by comparing schedule of values)



Other Possible Considerations:

- ✓ Proven quality record
- ✓ Certifications
- ✓ Insurance and bonding capability
- ✓ On-time performance
- ✓ Years in business
- ✓ Reputation
- ✓ Past performance with Kiewit or our team members
- ✓ Value-added products and services

SAFETY REQUIREMENTS

We take seriously our responsibility to keep each other and the public safe on our jobs. Our commitment to safety is demonstrated by:

- Craft and staff collaboration to lead safety efforts on our projects.
- Site-specific orientations and trainings to prepare all team members for the work.
- Hazard analysis requirement before any operation can begin and safety meeting with foremen and crews at start of each shift.
- Project safety inspection tours and assessments to identify areas for improvement and best practices.



NONDISCRIMINATION

Rooted by our corporate core values, Kiewit is committed to inclusive employment and business practices that reflect respect and accountability.

- Respectful behavior extends to everyone in the company, as well as prospective employees, subcontractors, vendors and clients.
- We believe in an inclusive environment and community.



➤ **KIEWIT HAS ZERO TOLERANCE FOR DISCRIMINATION OR HARASSMENT.**



RESOURCES AND ASSISTANCE

**SUBCONTRACTOR/ SUPPLIER
OUTREACH**

RESOURCES AND ASSISTANCE



EAST WATER PURIFICATION PLANT ENHANCEMENT PROJECT

THE CITY OF HOUSTON / HOUSTON PUBLIC WORKS

Kiewit is assembling a team to respond to the Request for Proposals issued by the City of Houston (Houston Public Works) to provide Construction Manager at Risk (CMAR) services for the delivery of the **East Water Purification Plant (EWPP) Enhancement Project**.

We are actively soliciting qualifications from firms interested in Phase 1 Preconstruction opportunities on the Project (upon contract award to Kiewit).

[CLICK HERE FOR ANTICIPATED OPPORTUNITIES](#)

Kiewit - East Water Purification Plant Enhancement Project



GET READY FOR O

VISIT OUR VIRTUAL TE

VIRTUAL TECHNICAL ASSISTANCE HUB

RESOURCES TO HELP YOU GET "BID-READY!"

Click on topics below to access resources and training!

ACCOUNTING

- Article: [Construction Accounting 101 \(Foundation Software\)](#)
- Template: [Balance Sheet Sample \(LouisianaSBDG\)](#)
- Template: [Income Statement Sample \(LouisianaSBDG\)](#)
- Webinar: [7 Best Tax Write-Offs for Small Business & Self Employed to Cut Your Taxes \(FedAccess\)](#)
- Webinar: [Small Business Tax Workshop Series \(IRS\)](#)

ALTERNATIVE DELIVERY

- Article: [The Emergence of Progressive Design Build \(DBIA\)](#)
- PDF: [Primer Progressive Design Build \(DBIA\)](#)

BACK TO BASICS

- PDF: [Business Plan Template \(SCORE\)](#)
- PDF: [Guidelines for Business Plan Submissions \(ST. Bernard\)](#)
- Webinar: [Developing Your Marketing Plan \(SCORE\)](#)
- Webinar: [Registering New Entities for Government Contracts \(SAM\)](#)
- Website: [NAICS & SIC Identification Tools \(USMCA\)](#)
- Website: [North American Industry Classification System NAICS \(Census\)](#)
- Webinar: [10 steps to start your business - Small Businesses Administration \(SBA\)](#)

BONDING

- Article: [Surety Bonds for Small Business \(Forbes\)](#)
- PDF: [AGC Surety Claims Guide \(AGC\)](#)
- PDF: [How to Obtain Surety Bonds \(SIO\)](#)
- PDF: [The Importance of Surety Bonds in Construction \(SIO\)](#)
- Webinar: [SBA Surety Bonds for Small](#)

- Website: [Surety bonds \(SBA\)](#)

BUSINESS DEVELOPMENT

- Article: [How to Write a Capability Statement: Guide & Sample for Contractors \(Foundation Software\)](#)
- Webinar: [Find Government Contracts to Bid On \(SAM\)](#)
- Webinar: [Find Your Target Customers \(FedAccess\)](#)
- Webinar: [How to Write a Proposal to the Government Step-by-Step \(FedAccess\)](#)
- Webinar: [How to Write a Winning Capability Statement \(FedAccess\)](#)
- Webinar: [System for Award Management Tips for Registering \(SAM\)](#)
- Webinar: [The 4 Stages of Winning \(and Getting Paid for\) a Government Contract \(FedAccess\)](#)
- Webinar: [Your 1st Government Contract \(FedAccess\)](#)

CERTIFICATION

- PDF: [DBE Application Tripwires \(USDOT\)](#)
- Webinar: [Federal Government Certifications for Small Business Owners \(FedAccess\)](#)
- Website: [Business Certifications \(LouisianaSBDG\)](#)

CONTRACTS

- Article: [Contract Review Reminders \(CE\)](#)
- Webinar: [Contract Types Simplified: Fixed-Price, Time-and-Materials, and Cost-Plus \(FedAccess\)](#)
- Webinar: [How to Read a Federal Government Solicitation for a Contract RFP RFQ \(FedAccess\)](#)
- Webinar: [Which Parts of the Federal Acquisition Regulation Matter? \(FedAccess\)](#)

EMERGING TECHNOLOGY

- Article: [The Future and Limitations of](#)

- Article: [Use Te Inclusive and](#)
- Website: [Best Cybersecurity](#)

ESTIMATING

- Webinar: [Price \(FedAccess\)](#)
- Webinar: [Cost \(ConstructIQ\)](#)

HR BEST PRA

- Article: [Best S Insurance Pro](#)
- Article: [Divers for Successful](#)
- Article: [Do Sm Compensation](#)
- Article: [Emplo](#)
- Article: [The C Resources For](#)
- Article: [What i Business Heal](#)
- Webinar: [Emp Retention Ove](#)
- Webinar: [HR E Consider \(ROI](#)

INSURANCE

- Webinar: [Cont \(Norcal PTAC\)](#)

OCIP

- Article: [Construction Wrap Up Insurance Programs \(CE\)](#)
- Article: [OCIP And CCIP Insurance Overview \(CE\)](#)

PREVAILING WAGE

- PDF: [Prevailing Wage Seminar \(DOL\)](#)
- Webinar: [Completing a Certified Payroll Report \(Power Summit\)](#)

EAST WATER PURIFICATION PLANT ENHANCEMENT PROJECT

THE CITY OF HOUSTON / HOUSTON PUBLIC WORKS



BUSINESS ASSISTANCE ORGANIZATIONS & RESOURCES

ARE YOU BID READY?

Scan the QR code above to visit our Virtual Technical Assistance Hub and to access links to the organizations and resources listed below.

Kiewit is committed to providing resources, information, and support to local, small, and underserved businesses seeking opportunities to participate on the Project.

MWSBE CERTIFICATION ASSISTANCE

For information about certification and to register for an OBO Pre-Certification Workshop, visit: https://www.houstontx.gov/oob/certification_process.html

FEDERAL

- U.S. Department of Commerce, Minority Business Development Agency (MBDA)
- U.S. Department of Transportation (U.S. DOT)
- U.S. Department of Veterans Affairs (VA)
- U.S. Small Business Administration (SBA)
- Veterans Business Development Programs (VBPD)

LOCAL/REGIONAL

- Associated Builders & Contractors (ABC) Houston
- Conference of Minority Transportation Officials (COMTO) Houston
- Greater Houston Asian Chamber of Commerce

- Greater Houston Black Chamber of Commerce
- Greater Houston Hispanic Chamber of Commerce
- Greater Houston LGBTQ+ Chamber of Commerce
- Greater Houston South Asian Chamber of Commerce
- Greater Houston Women's Chamber of Commerce
- Harris County Dept. of Economic Equity & Opportunity (DEEO)
- Houston Area Urban League (HAUL)
- Houston Contractors Association
- Houston Minority Business Development Agency
- Houston Minority Supplier Development Council (HMSDC)
- Houston Public Works - Office of Business Opportunity (OBO)

- NAACP Houston
- National Association of Minority Contractors (NAMC) Houston
- Regional Black Contractors Association
- Regional Hispanic Contractors Association
- Service Corps of Retired Executives (SCORE) of Houston
- Texas Hispanic Construction Association
- Texas Women in Business - Bay Area Houston
- Tri-County Regional Black Chamber of Commerce
- University of Houston Apex Accelerator (APEX)
- University of Houston Small Business Development Center (HSBDC)
- WBEA - Women's Business Center
- WTS - Houston Chapter



Kiewit is committed to meeting or exceeding the MWSBE goals established for the project. We will maximize opportunities through: dividing work into economically feasible packages to ensure meaningful participation; providing timely notification of opportunities through various outreach methods; and partnering with industry and community assist agencies to provide support and resources to firms seeking assistance.

Kiewit is an Equal Opportunity Employer.

Hazards (Allison)

- Webinar: [The Intersection of Culture, Safety, and Total Human Health \(ABC TURNER\)](#)

TEAMING

- Webinar: [How to Set Up Your Profile \(FedAccess\)](#)
- [Why Diversity is the Key to Modern Business Success \(WBENC\)](#)

WE'RE BUILDING MORE THAN INFRASTRUCTURE

Kiewit maximizes opportunities through:

- Dividing work into economically feasible packages for meaningful participation
- Actively seeking out local and small businesses that bring value to our projects
- Building upon subcontractor relationships to foster long-term partnerships
- Fostering development and growth of existing and potential business partners
- Partnering with community and industry organizations focused on supporting local, small and underrepresented businesses

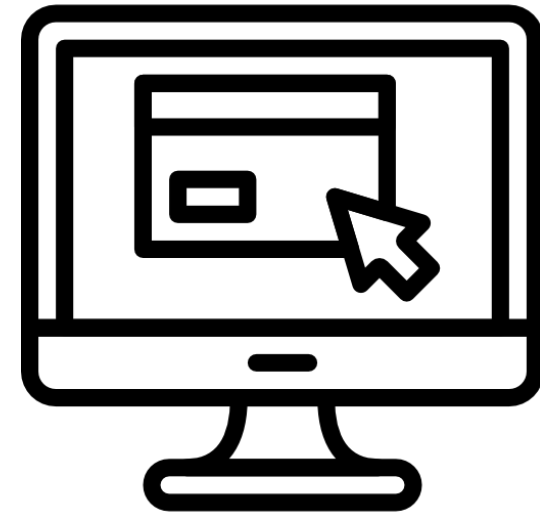


PARTNERSHIP • OPPORTUNITY • GROWTH

GET CONNECTED. STAY CONNECTED.



HEWPP.Procurement@kiewit.com



Visit our Subcontractor Portal at:
[Lead.me/Kiewit-HoustonEWPP](https://lead.me/Kiewit-HoustonEWPP)



STATIONS AND NETWORKING

**SUBCONTRACTOR/ SUPPLIER
OUTREACH**

STATIONS

- **Project Management Team**
- **Preconstruction/Professional Services**
- **Construction**
- **Materials/Supply**
- **Information/Resources**



THANK YOU FOR JOINING US!

**SUBCONTRACTOR/ SUPPLIER
OUTREACH**