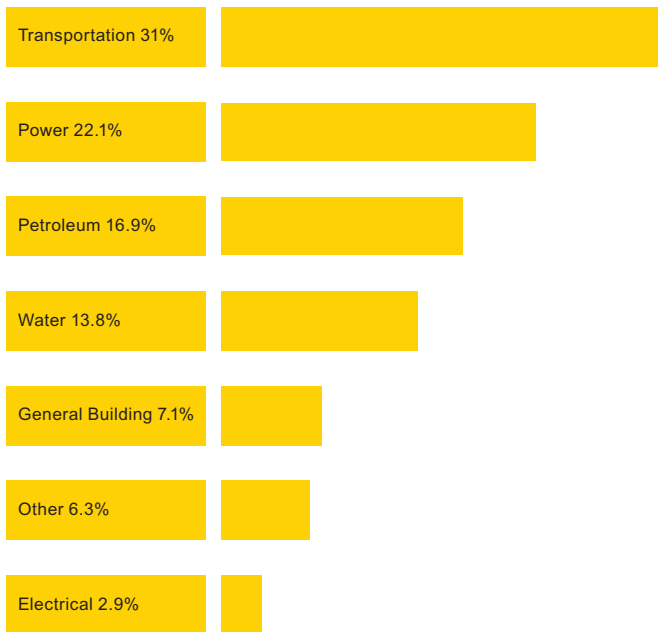




*Kiewit has been shaping the landscape since 1884. Today, we are one of North America's largest and most respected contractors.*

## Strength Through Market Diversity

Kiewit delivers world-class solutions to projects of every size, in every market.



Market categories by construction and design revenue as reported to ENR, 2010

## Strength Through Quality People

Kiewit people are defined by a willingness to take on challenges, explore new ideas and perform their best.

- The Kiewit workforce includes 10,300 core staff and 14,400 skilled craft workers.
- Kiewit is owned by active employees, creating a level of motivation that keeps the company on top.
- Our people make Kiewit a career. The average tenure is an impressive 27 years for executives, 22 years for district managers, 14 years for project managers and 11 years for superintendents.
- Kiewit has LEED® accredited professionals who are trained to achieve green objectives and support green designs.

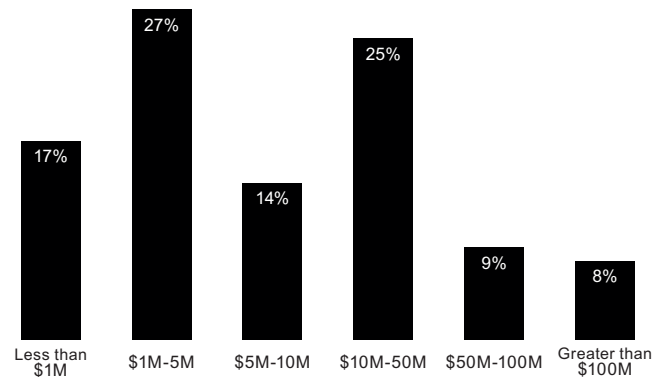
## Strength Through the Kiewit Difference

Our principles and practices are what make the difference to our clients and set us apart from the rest.

- Safety is Kiewit's top priority. No excuses. No shortcuts. Nobody gets hurt.
- Quality work is delivered right the first time; we stake our reputation on it. We offer the best training to the best people and create an environment focused on quality performance.
- The environment is everyone's responsibility. At Kiewit, we are committed to being the best possible stewards of the environment.
- Ethics and integrity matter. At Kiewit, there is only one way to conduct business — with the highest ethical standards and in full compliance with the law.

## Strength Through Financial Stability

In 2010, Kiewit's revenues totaled almost \$10 billion. With no operational long-term debt, our strong balance sheet offers clients the assurance their projects will get completed. Our body of work comprises large and small challenges alike.



Projects by contract value as reported to ENR, 2010

## Strength Through Resources

You can't accomplish what we do every day without the largest and most modern privately owned equipment fleet in North America. It boasts 26,000 units with a replacement value of \$2.4 billion.